GLOBAL MASTER OF ARTS PROGRAM  
Application for Admission

RECOMMENDATION FORM

Instructions for Applicant

GMAP requires two letters of recommendation from individuals who have supervised your work and know you well. The recommendation consists of two parts: (1) this recommendation form and (2) a separate letter of reference. Recommenders may send this completed form and the letter directly to The Fletcher School at the address or email address provided below, or they may return these materials to you in a sealed envelope and you can submit them with the rest of the application.

Please sign and date: I hereby waive my right of access to this recommendation on the understanding that it will be considered CONFIDENTIAL and used only in connection with my application to and study at The Fletcher School of Law and Diplomacy. I further understand that I am not required to execute this waiver as a condition for admission, financial aid, or other services or benefits.

APPICANT SIGNATURE  
DATE

Instructions for Recommender

Step 1: Preparing the Recommendation

The GMAP recommendation consists of two parts: this form and a separate letter of reference. Please complete the form and then discuss the applicant’s strengths and weaknesses in the letter. You may evaluate the applicant’s general intellectual ability (quickness or grasp of concepts, insight, appreciation of nuances, etc.); analytical abilities, as well as critical powers of reasoning; and competence in group discussion, oral reporting, and written work. Please also discuss the applicant’s ability to complete a rigorous graduate program successfully while working full time for his/her organization, and describe the applicant’s experience working in international teams and with international projects.

Step 2: Submitting the Recommendation

Please return the completed recommendation form and the supporting letter to the applicant, in a sealed envelope, or you may submit it directly to The Fletcher School at:

THE GLOBAL MASTER OF ARTS PROGRAM
The Fletcher School of Law and Diplomacy
160 Packard Ave, Cabot 503
Medford, MA 02155-7082
U.S.A.

Alternatively, you can send the scanned copy of the two-page recommendation form and letter of reference to us at fletcher-gmap@tufts.edu. If you have any questions about The Fletcher School or GMAP, please feel free to call us at 617-627-2429 or email us at fletcher-gmap@tufts.edu.
The Fletcher School’s Global Master of Arts Program is designed to provide graduate education in international affairs to professionals already established in public, private, and non-profit sector careers. The core curriculum of this program includes courses in:

- Corporate Finance and Global Financial Markets
- Foreign Policy Leadership
- International Business and Economic Law
- International Negotiation
- International Macroeconomics
- International Politics
- International Trade
- Leadership and Management
- Security Studies
- Transnational Social Issues

**Applicant Name** (please print) ____________________________________________ has applied for admission to The Fletcher School’s Global Master of Arts Program (GMAP) and has given your name as a reference. In particular, we are interested in knowing whether the applicant is sufficiently prepared for graduate work in international affairs, while at the same time continuing career responsibilities and contributing to the program.

**Name of Recommender** (please print): ____________________________________________

For how long and in what capacity have you known the applicant? ____________________________________________

<table>
<thead>
<tr>
<th>Personal Characteristics</th>
<th>Outstanding</th>
<th>Very Good</th>
<th>Good</th>
<th>Average</th>
<th>Below Average</th>
<th>No Basis for Judgment</th>
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<tbody>
<tr>
<td>Intellectual ability</td>
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<td>Analytical ability</td>
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<td>Motivation and diligence</td>
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<td>Originality, resourcefulness, and initiative</td>
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<td>Judgment and common sense</td>
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<td>Emotional stability and maturity</td>
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<td>Integrity</td>
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<td>Leadership qualities</td>
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<td>Professional potential</td>
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<td>Ability to work with others</td>
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<td>Ability in oral expression (English)</td>
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<td>Ability in written expression (English)</td>
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</table>

In comparison with his/her peers, how would you rate the applicant’s intellectual ability?

☐ Top 5%    ☐ Top 10%    ☐ Top 25%    ☐ Top half    ☐ Lower half

_________________________   __________________________
**Signature**               **Date**

_________________________
**Title, Employer**

_________________________
**Address**

_________________________
**Telephone number/e-mail address**