

## LETTER OF RECOMMENDATION

**Instructions for Applicant**

GMAP requires two letters of recommendation from individuals who have supervised your work and know you well. **The recommendation consists of two parts: this recommendation form and a separate letter of reference.** The recommenders may send this completed form and the letter directly to The Fletcher School at the address provided below, or they may return them to you in a sealed envelope and you can submit them with the rest of the application.

*Please sign and date:* I hereby waive my right of access to this recommendation on the understanding that it will be considered CONFIDENTIAL and used only in connection with my admission to and study at The Fletcher School of Law and Diplomacy. I further understand that I am not required to execute this waiver as a condition for admission, financial aid, or other services or benefits.

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APPLICANT SIGNATURE

DATE

**Instructions for Recommender****Step 1: Preparing the Recommendation**

**The GMAP recommendation consists of two parts: this form and a separate letter of reference.**

Please complete the form and then discuss the applicant's strengths and weaknesses in the letter. You may evaluate the applicant's general intellectual ability (quickness or grasp of concepts, insight, appreciation of nuances, etc.); analytical abilities, as well as critical powers of reasoning; and competence in group discussion, oral reporting, and written work. Please also discuss the applicant's ability to complete a rigorous graduate program successfully while working full time for his/her organization, and describe the applicant's experience working in international teams and with international projects.

**Step 2: Submitting the Recommendation**

Please return the completed recommendation form and the supporting letter to the applicant, or you may submit it directly to The Fletcher School at:

THE GLOBAL MASTER OF ARTS PROGRAM  
The Fletcher School of Law and Diplomacy  
160 Packard Ave, Cabot 503  
Medford, MA 02155-7082  
U.S.A.

Thank you for your assistance. If you have any questions about The Fletcher School or GMAP, please feel free to call us at 617-627-2429 or email at [fletcher-gmap@tufts.edu](mailto:fletcher-gmap@tufts.edu).

The Fletcher School's Global Master of Arts Program is designed to provide graduate education in international affairs to professionals already established in public, private, and non-profit sector careers. The core curriculum of this program includes courses in:

Security Studies	International Politics
International Trade Economics and Investment	International Finance
International Negotiation	Transnational Social Issues
International Organizations (GMAP March)	Leadership and Management
International Business and Economic Law (GMAP July)	

**APPLICANT NAME** (please print) \_\_\_\_\_ has applied for admission to The Fletcher School's Global Master of Arts Program (GMAP) and has given your name as a reference. In particular, we are interested in knowing whether the applicant is sufficiently prepared for graduate work in international affairs, while at the same time continuing career responsibilities and contributing to the program.

**NAME OF RECOMMENDER** (please print): \_\_\_\_\_

**For how long and in what capacity have you known the applicant?** \_\_\_\_\_

Personal Characteristics	Outstanding	Very Good	Good	Average	Below Average	No Basis for Judgment
Intellectual ability						
Analytical ability						
Motivation and diligence						
Originality, resourcefulness, and initiative						
Judgment and common sense						
Emotional stability and maturity						
Integrity						
Leadership qualities						
Professional potential						
Ability to work with others						
Ability in oral expression (English)						
Ability in written expression (English)						

In comparison with his/her peers, how would you rate the applicant's intellectual ability?

Top 5%     
  Top 10%     
  Top 25%     
  Top half     
  Lower half

SIGNATURE

DATE

TITLE, EMPLOYER

ADDRESS

TELEPHONE NUMBER/E-MAIL ADDRESS